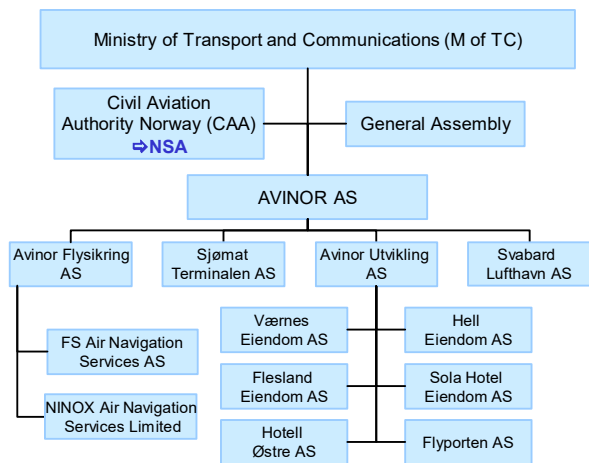


Institutional arrangements and links (2022)



Status (2022)

- 100% owned by Avinor AS (state-owned)
- Civil ANSP
- Independent of CAA

National Supervisory Authority (NSA):

Civil Aviation Authority Norway (CAA)

Body responsible for:

Safety Regulation

Civil Aviation Authority Norway

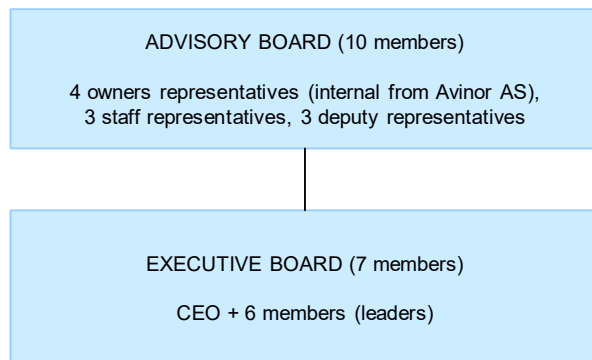
Airspace Regulation

Civil Aviation Authority Norway

Economic Regulation

Aeronautic charges are set annually by the Ministry of Transport and Communications

Corporate governance structure (2022)



Avinor Flysikring (2022)

CHAIRMAN OF THE SUPERVISORY BOARD:

Abraham Foss

CHIEF EXECUTIVE OFFICER:

Jan Gunnar Pedersen

Scope of services (2020)

<input checked="" type="checkbox"/> GAT	<input checked="" type="checkbox"/> Upper Airspace	<input checked="" type="checkbox"/> Oceanic ANS
<input checked="" type="checkbox"/> OAT	<input checked="" type="checkbox"/> Lower Airspace	<input type="checkbox"/> MET

Operational ATS units (2020)

3 ACCs (Oslo ACC+Oslo APP+Farris APP), Stavanger ACC, Bodø (ACC+APP+Oceanic)
12 APPs/TWRs
4 TWR
1 APP (Møre)
1 Mil-APP/TWR (Ørlandet)

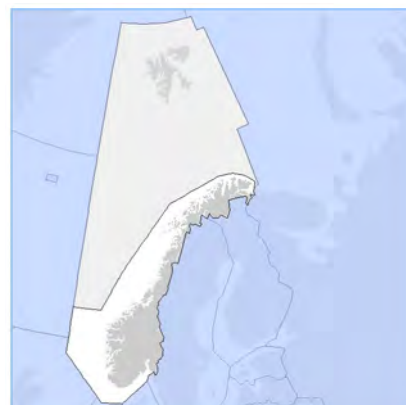
Key financial and operational figures (ACE 2020)

Gate-to-gate total revenues (M€)	119
Gate-to-gate total costs (M€)	167
Gate-to-gate ATM/CNS provision costs (M€)	157
Gate-to-gate total ATM/CNS assets(M€)	199
Gate-to-gate ANS total capex (M€)	37
ATCOs in OPS (FTEs)	325
Gate-to-gate total staff (incl. MET staff*)	812
Total IFR flight-hours controlled by ANSP ('000)	227
IFR airport movements controlled by ANSP ('000)	389
En-route sectors open at maximum configuration	21
Minutes of ATFM delays (post-OPS adjusted, '000)	8

* if applicable

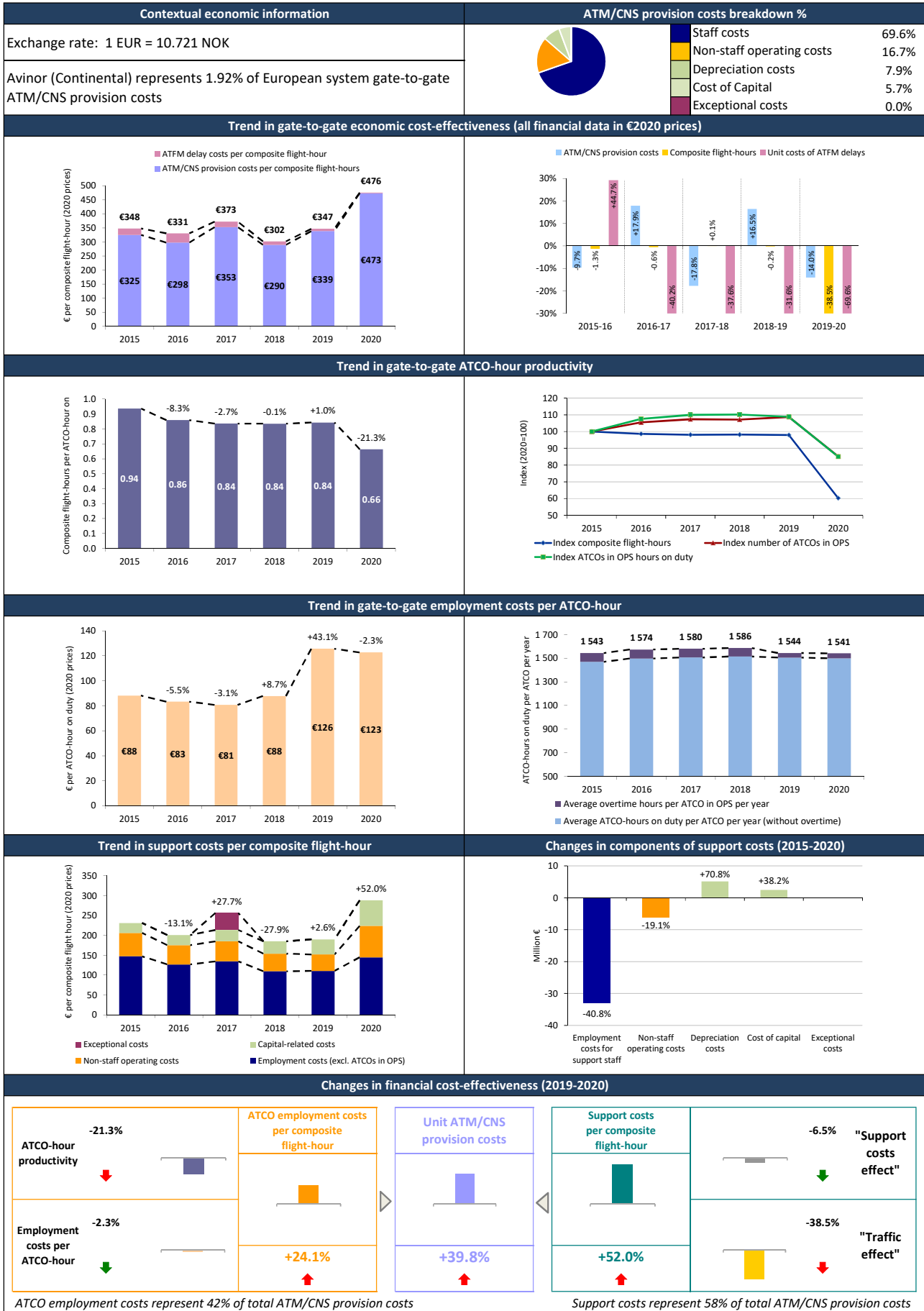
Size (2020)

Size of controlled airspace: 731 000 km²

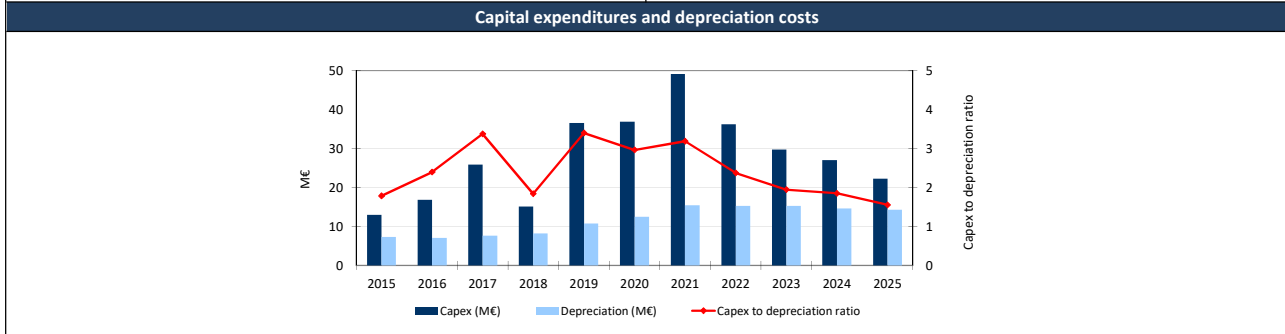
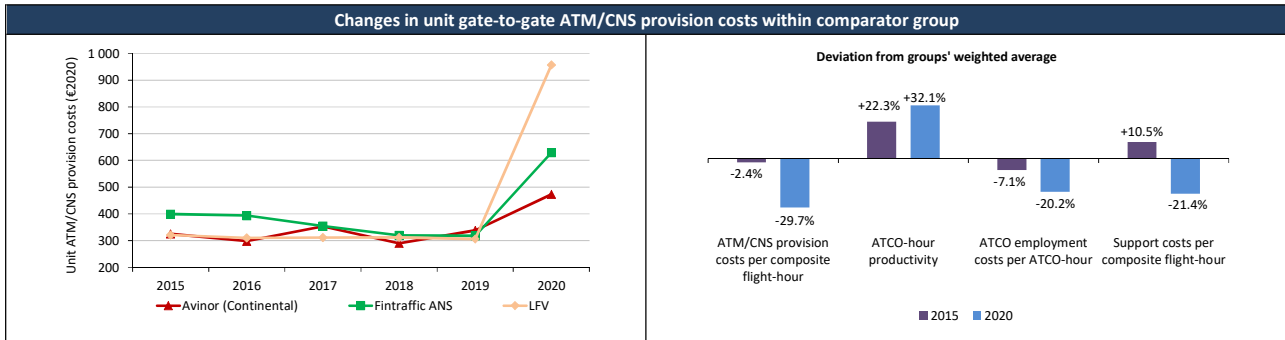


Continental: 731 000 km² - Oceanic: 1 440 000 km²

Avinor (Continental) (Norway) – Cost-effectiveness KPIs (€2020)



Avinor (Continental) (Norway) – Cost-effectiveness KPIs (€2020)



Information on major capex projects and ATM systems upgrades/replacements

ATM	COM	NAV	SUR	Building	Other	Years	FDPS	RDPS	HMI	VCS
							C: 1996 (Oslo, Stavanger) 2008 (Bodø)*	C: 1996 (Oslo, Stavanger) 2008 (Bodø)*	C: 1996 (Oslo, Stavanger) 2008 (Bodø)*	C: 2009 (Oslo, Stavanger) 2008 (Bodø)*
€241.6M (2008-2024)	€4.9M		€46.0M (2010-2022)	€9.0M	€4.3M	2015				
		2016				Oslo, Stavanger	Oslo, Stavanger	Oslo, Stavanger		
		2017				All ACCs	All ACCs	All ACCs		
		2018								
		2019								
	2020									
	2021					Bodø				
	2022	€14.1M								
	2023		Stavanger	Stavanger	Stavanger					
	2024		Oslo	Oslo	Oslo					
2025	Bodø		Bodø	Bodø						

* C = Commissioning Upgrade Replacement

Focus on the top five capex projects

Project number	Name of the project	Domain	Capex spent between start and end dates (€M)	Start date	End date
1	Remote Towers	ATM	111.7	2015	2022
2	New ATM infrastructure (FAS ACC)	ATM	79.8	2016	2024
3	Norwegian Wide Area Multilateration (NORWAM)	SUR	27.1	2015	2022
4	SNAP (Southern Norway Airspace Project) project	ATM	14.1	2008	2018
5	Free Route Airspace	ATM	11.1	2014	2017